

Person Specification and Further Information for Job Applicants



Scottish Government
Riaghaltas na h-Alba
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Job Title	Platforms Delivery Manager
Contract Type	This is a permanent and pensionable appointment
Business Area	Directorate for Social Security
Main Location	4 Atlantic Quay, Glasgow, G2 8JX
Salary	£62,191 - £71,781
DDaT Pay Supplement	This post attracts a £4,000 DDaT Pay Supplement after a 9 months Competency qualifying period. Pay supplements are temporary payments designed to address recruitment and retention issues caused by market pressures and are subject to regular review.
Nationality Requirements	You can apply for any job in the Scottish Government as long as you are a UK national or have dual nationality with one part being British. In addition, Scottish Government posts are open to Commonwealth citizens and nationals of any of the member states of the European Economic Area (EEA). Further information about civil service nationality requirements is available on the Civil Service Website .
Qualification Requirements	For jobs in Band B & C you must hold a minimum of 3 Highers or equivalent. Other qualifications equivalent to these may also be acceptable, if you are in any doubt please contact to discuss. Please note: If you fail to demonstrate how you meet the minimum qualifications as stated above, your application will be automatically sifted out.
Working Pattern	This is a full time vacancy, however applications from people wishing to work an alternative working pattern will be considered.
Guaranteed Interview Scheme	Applicants claiming a guaranteed interview will be invited for further assessment should they meet the minimum essential criteria listed in this document.
Reserve List	In the event that further posts are required, a reserve list of successful candidates will be kept for up to 9 months.
Security	Good security is a priority for the Scottish Government and all employees play a key role in keeping the organisation safe, secure and resilient. A Baseline Personnel Security Standard (BPSS) check will be carried out as part of the pre-employment checks for this role, as is standard with all Scottish Government posts. Additional security checks may also be required if a higher level of clearance is required for this post.
Further Information	Further information on the post is available from Catherine Carson who can be contacted on 0131 244 0476 or at Catherine.carson@gov.scot . If you have any queries relating to your eligibility on the grounds of Nationality or Qualifications, or if you have any difficulty applying for this role, please contact recruitment@gov.scot .

Information about the Business Area

The Smith Commission proposed the devolution of significant welfare powers to the Scottish Parliament. Many of these powers are set out in the new Scotland Act. Social security benefits of around £2.9bn will be transferred from the UK Parliament, including powers to create Scottish benefits for those of working age. This will allow the Scottish Government to establish many elements of a Scottish social security system. Ministers will wish to use these powers to demonstrate the competency of the Scottish Government in delivering new services effectively and to outline a distinctive Scottish approach to social security. This is a high-profile and exciting area, with continuing political, public and media interest.

The Social Security Directorate is a relatively new Directorate which is expanding rapidly to manage the devolution of social security powers through the Scotland Act 2016. The Chief Digital Officer has a remit to provide infrastructure and systems to support both the wider social security programme and the creation of the new Social Security Scotland Agency.

Information about the Role

Reporting to the Head of Technologies & Platforms, the post holder will have, or develop, an understanding of the current and future landscape for digital public services in Scotland, and will lead on the technical delivery of the common technical components services which will be vital to the overall technical architecture and Social Security systems that are implemented.

The Platforms Delivery Manager will provide leadership within the Chief Digital Officer (CDO) division and across their specialist community. They will focus on outcomes and solutions, and must be able to develop ambitious visions and strategies. They will be able to translate these visions into prioritised deliverable goals, and in doing so, ensure organisational and team buy-in for these.

The Platforms Delivery Manager must be able to understand business requirements and be able to identify what these needs are based on evidence. They must be able to propose design approaches or services to meet these needs and engage in meaningful interactions and relationships with users. An ability to manage competing priorities in a fast paced delivery environment is essential.

The Platforms Delivery Manager is the overall lead for a number of Technical Platform Owners (TPO's). The role is heavily technical biased and complimented by leading and managing people.

The post holder will have significant responsibility for the creation and delivery of a number of technical solutions or components, largely cloud based or delivered through Software as a Service (SaaS) including developing service transition arrangements for core and out of hours support that will be handed off to a separate Digital Operations Manager and team following implementation and go-live.

They are likely to be involved in a range of programme management activities in support of the service owner or programme lead.

The Platforms Delivery Manager will have an awareness of, and understand, agile methodology and how to apply the agile mind-set to all aspects of their work. They must have the ability to work in a fast paced, evolving environment and utilise an iterative method and flexible approach to enable rapid delivery.

Specific Duties

- Represent and champion the role within their department, across government and in industry
- Lead the community of practice for this role and build capability and excellence (in an agile, lean practice)
- Be responsible for the recruitment of the right people to the right teams.
- Support professional development and continuous improvement of their community.
- Work with other heads of roles to promote effective cross-functional delivery
- Be a skilled team leader who is able to confidently communicate the value of the role to digital and non-digital stakeholders
- Be credible and influential across departments.

Essential Criteria

You will be asked to provide evidence of how you meet these criteria in your application.

1. Experience of working in enterprise-level / multi-site projects, delivering critical services into a large scale production environment
2. Experience of Project and Programme Management with a successful track record of delivering effective IT solutions with preference to Agile methodology
3. Experience of managing internal and external ICT delivery partners through system development lifecycles to deliver effective IT solutions
4. Strong communication and relationship management skills.

During the application process you will be asked to provide specific evidence based examples to demonstrate how you meet the criteria. Please ensure that provide specific evidence – you may wish to follow to STARR format (Situation, Task, Action, Result, and Reflection).

- Situation – give a *brief* outline of the context
- Task – What did you want to achieve? What were your aims / objectives?
- Action – What did you personally do?
- Result – What was the result?
- Reflection - Do you have reflections on the event? How have you applied this learning since? What would you do differently next time?

Where the criteria states that you must hold a qualification, you need only state that you do or do not hold the qualification and provide any other information you feel relevant. We would recommend that you prepare your answers before you begin the online application process.



Competencies Required

Here are details of the Competencies required for this role and you will be tested against these competencies if you are invited to attend the interview/assessment.

People Management
Leading Others
Analysis and Use of Evidence
Improving Performance

- [Scottish Government Competencies \(PDF\)](#)
- [Competencies for Band C Roles \(PDF\)](#)

Political Activity

All appointees to the Civil Service must be able to fully comply with the requirements of the [Civil Service Code](#) and are expected to carry out their role with dedication and a commitment to the Civil Service and its core values: which are Honesty, Integrity, Objectivity and Impartiality. As part of this, some restrictions are placed on political activity. You will see that there is a question regarding such activity on the application form. A positive response to this question should not affect the consideration of your application, but is likely to mean that you will be asked additional questions at interview. What you then say at interview will clarify if you meet the requirements of the Civil Service Code.

The Civil Service Code states that:

You must

- Serve the government, whatever its political persuasion, to the best of your ability in a way which maintains political impartiality and is in line with the requirements of this code, no matter what your own political beliefs are
- Act in a way which deserves and retains the confidence of ministers, while at the same time ensuring that you will be able to establish the same relationship with those whom you may be required to serve in some future government
- Comply with any restrictions that have been laid down on your political activities

You must not

- Act in a way that is determined by party political considerations, or use official resources for party political purposes
- Allow your personal political views to determine any advice you give or your actions.

Pre-Employment Security and Eligibility Checks

If you are successful, and are not currently a serving member of the Civil Service, we will as part of the Scottish Governments pre-employment process carry out the following enquiries into your identity, employment/academic history, nationality and immigration status, 'unspent' criminal record (Disclosure certificate), health and other matters, to ensure that you are qualified for the appointment.

Further details on these checks are available to view [here](#).



Completion of Pre-Employment Security and Eligibility Checks

When the pre-employment enquiries are satisfactorily completed to our standard, we will then make you a formal offer of appointment and you will be expected to take up appointment as soon as possible. If you have any question about our pre-employment checks please do not hesitate to get in touch.

Selection

We have a two stage selection process. The first stage is where we review your application form to decide if it does or does not meet the Essential Criteria. Those who meet the Essential Criteria will normally be selected for the next stage of assessment. It is therefore important that you complete your application as fully, but concisely, as possible to demonstrate how you meet the criteria for the post. Please ensure that you study the selection criteria carefully before you complete your application.

The next stage of assessment will be a competency based interview and in most circumstances this will be accompanied by other forms of assessment such as a presentation or written test. You will be given further details about the competency based interview and other assessment elements with your letter of invitation. The data we collect throughout the selection process will be held and used in accordance with the terms of the Data Protection Act.

Interview Expenses

Travel and subsistence expenses incurred during the selection process are the responsibility of the applicant.

Diversity Monitoring Form

Information given on the diversity monitoring form will be treated in strictest confidence and will be retained by HR for monitoring purposes. It will be kept separately from your application form and will not be made available to those involved in the selection decision. Guidance on the Diversity Monitoring Form and why we ask you to complete it is available on our [website](#).

Disability

We are participants in the Jobcentre Plus “Positive about Disabled People” scheme. Under the terms of the scheme, all candidates who consider themselves to be disabled in terms of the Equality Act 2010, and who meet the essential minimum criteria for the post, will be guaranteed an interview. Note: The Equality Act 2010 states that a person has a disability if they have a physical or mental impairment and the impairment has a substantial and long-term adverse effect on their ability to carry out normal day-to-day activities. A 'substantial disadvantage' is a disadvantage which is more than minor or trivial. 'Long-term' means that the effect of the impairment has lasted or is likely to last for at least twelve months (there are special rules covering recurring conditions). Further guidance in relation to the meaning of disability is accessible on the Equality and Human Rights Commission [website](#).



We will also ensure that we consider and implement any reasonable adjustments you may require to attend for interview or during the course of your employment, should you be successful in securing a post.

Starting Salary

We expect that all new entrants will join us on the minimum of the advertised pay range.

Working Pattern

The standard working week is a 5 day week of 37 hours, net of lunch breaks. You may have the scope to participate in the Scottish Government's flexible working scheme. Consideration will be given to candidates interested in part-time or other non-standard working patterns and in-line with best practice, the Scottish Government has extended to all staff the right to request a flexible working pattern. All requests will be seriously considered.

Annual Leave (pro rata for part-time)

You will have an annual leave allowance of 5 weeks, rising to 6 weeks after 4 years. In addition, the Scottish Government observes 11½ days public and privilege holidays, dates of which are set annually.

Probation

You will be required to serve a probationary period of 9 months and confirmation of your appointment is dependent on the satisfactory completion of this probation period in terms of performance, conduct and attendance.

Travel and Subsistence

Subsistence allowances and travelling expenses on official duty are paid. The cost of normal daily travel between home and office is not reimbursable.

Sick Absence

You are expected to attend for work. However, we do recognise that 100% attendance may not be possible on occasions when you are unwell. We have an attendance management policy in place that makes it clear the level of attendance that the Scottish Government expects and what may happen if this cannot be achieved. The policy outlines the support offered to staff during periods of illness and the assistance available to help them back to work.

Retirement

The Scottish Government has a "no retirement age" policy for staff in Bands A-C. This means that you are free to continue in employment for as long as you wish. Continued employment will remain subject to the normal rules concerning performance, conduct and attendance.

Outside Activities

As a civil servant, you may not take part in any activity which would in any way impair your usefulness to the Service, or engage in any occupation which may conflict with the interests of the Scottish Government or be inconsistent with your official position. Subject to these conditions, and in some circumstances prior permission being sought, work of a minor or short-term nature (for example, vacation work or work after hours) is normally allowed. Also for health and safety purposes you should notify HR if you have more than one job. You will also be subject to certain restrictions, depending on your grade and the nature of your work, on national and local political activities. These include standing as a candidate in parliamentary or local authority elections, or canvassing on behalf of candidates; and expressing views on matters of political controversy in public speeches or publications.

The Civil Service Commission

The Department's recruitment processes are underpinned by the principle of selection for appointment on merit on the basis of fair and open competition. Details of how this principle should be applied can be found at the Civil Service Commission [website](#). If you feel that your application has not been treated in accordance with the Commission's guidance and you wish to make a complaint, you should write to Head of Resourcing, F Spur, Saughton House, Broomhouse Drive, Edinburgh, EH11 3XD in the first instance. If you are not satisfied with the response you receive, you can contact the Office of the Civil Service Commission.

Civil Service Values

As a civil servant, you are appointed on merit on the basis of fair and open competition and are expected to carry out your role with dedication and a commitment to the Civil Service and its core values: Integrity, Honesty, Objectivity and Impartiality. These values are set out in the [Civil Service Code](#).

'Integrity'

Putting the obligations of public service above your own personal interests;

'Honesty'

Being truthful and open;

'Objectivity'

Basing your advice and decisions on rigorous analysis of the evidence; and

'Impartiality'

Acting solely according to the merits of the case and serving equally well Governments of different political persuasions.